# Next generation self-service models for infrastructure





**/**thoughtworks

**November 2025** 

### About me



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Distinguished Infrastructure Engineer

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### Infrastructure as Code

Dynamic Systems for the Cloud Age





@kief https://thoughtworks.com https://bit.ly/4qQrjxw

**November 2025** 

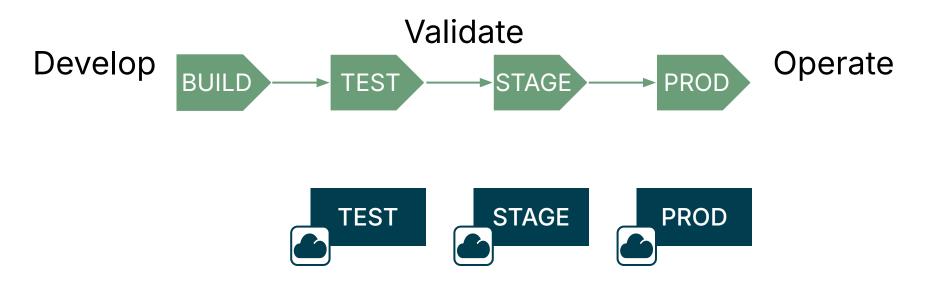
### We want to

Enable teams to deliver software services effectively

By providing the infrastructure they need when they need it



### The software path to production



### Path to production infrastructure

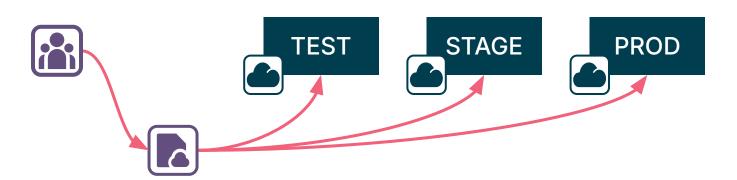


### Day 1



## Step 1: The infrastructure team builds the environments

They use infrastructure code!



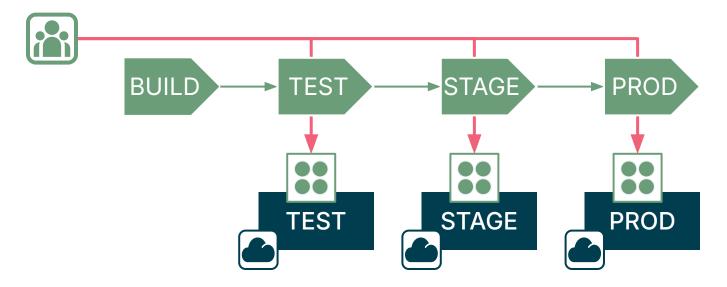


### The infrastructure team is done. Bye!





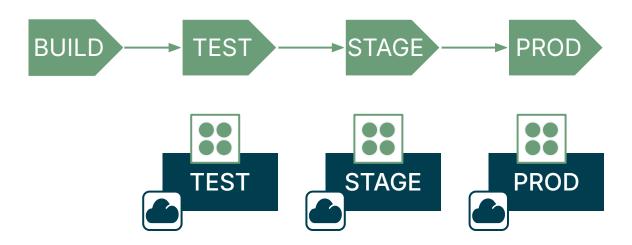
### Step 2: The software team deploys the software





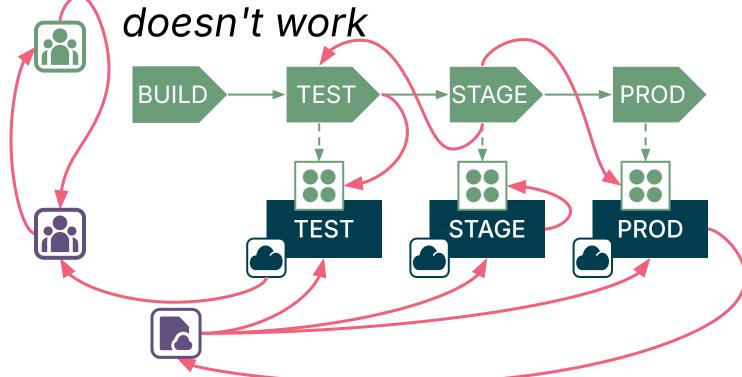
### Step 3



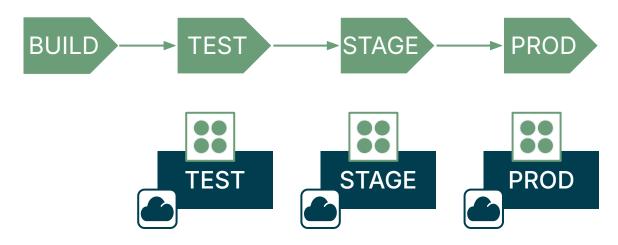




Step 3: Everyone argues about why it

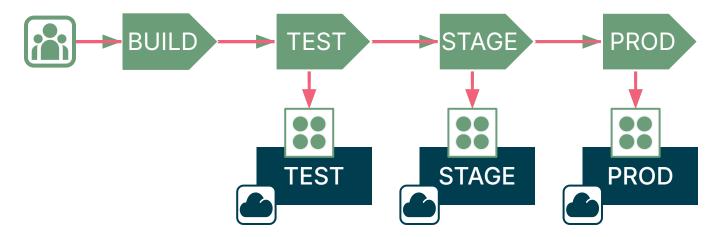


## Then: the infrastructure is all done! Fixed everything!





## Step 4+ the software team deploys changes whenever they want. Self-service!

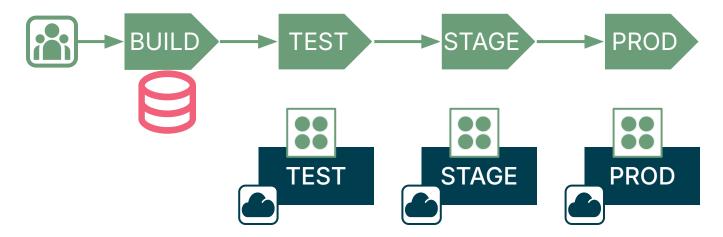




### Day 2



## The software team deploys application changes whenever they want (self-service)

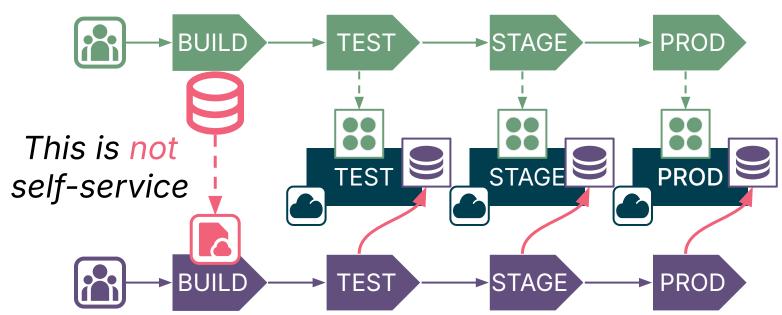


"We need to add a new database"



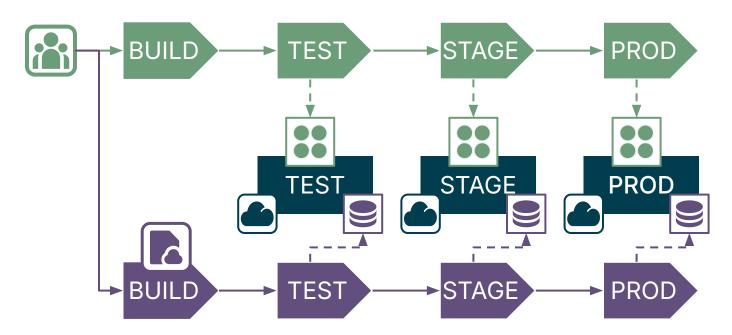
The infrastructure team adds the database to the infrastructure code

and deploys it to all of the environments



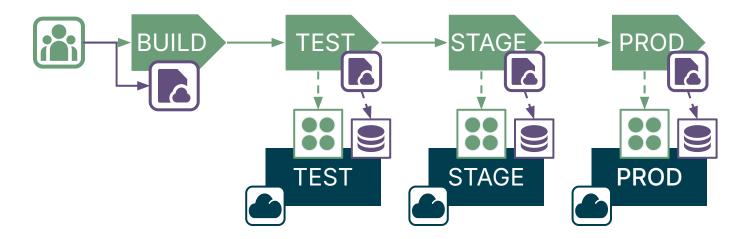


### Can we make infrastructure changes self-service, too?





### Can we make infrastructure changes self-service, too?



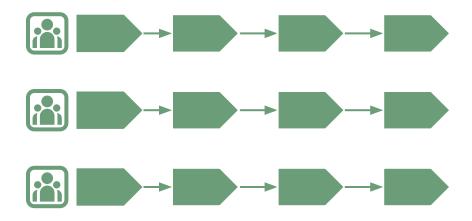
(For example, we can make it easy for developers to write infrastructure code)



### Scaling to multiple teams



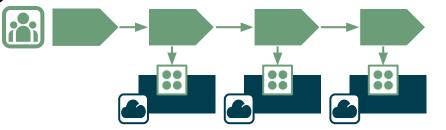
### How do we scale to multiple software teams?





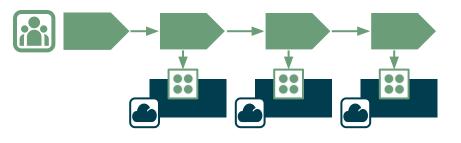
Could every software team manage their own

environments?

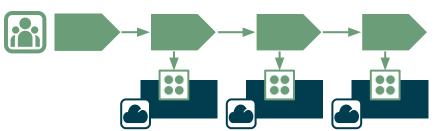


Skills and effort

Wasteful



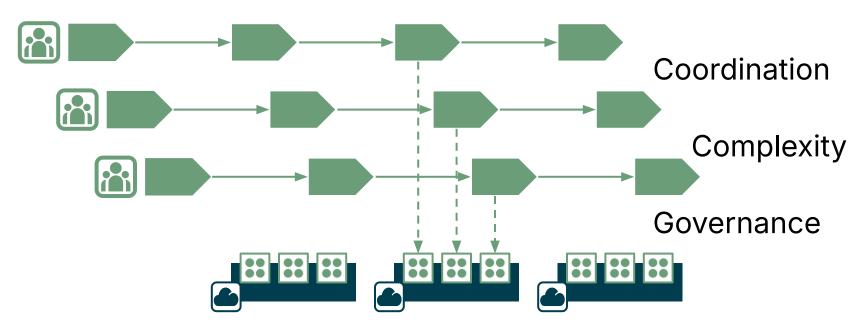
Inconsistent quality



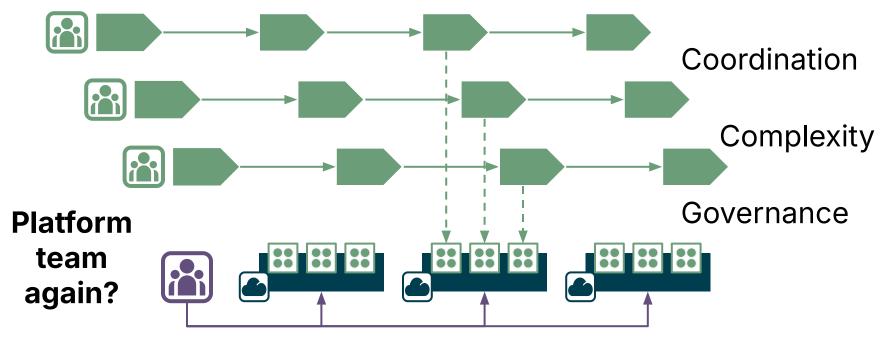
Inconsistent governance



#### Can teams collaboratively own shared environments?





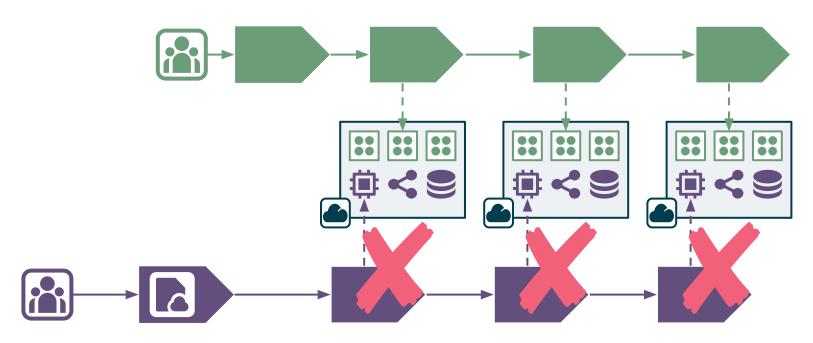




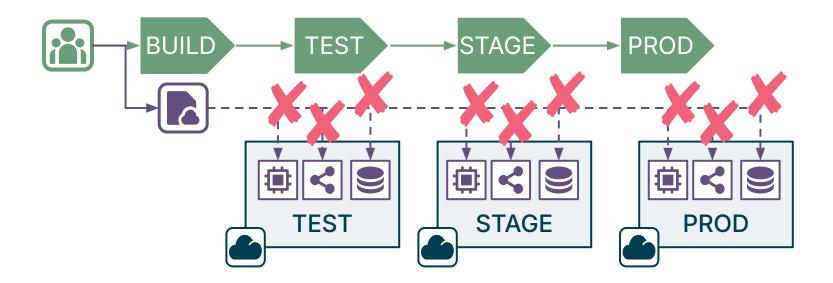
## Enabling self-service for more complex infrastructure tasks



## Platform teams managing deployed infrastructure is not self-service

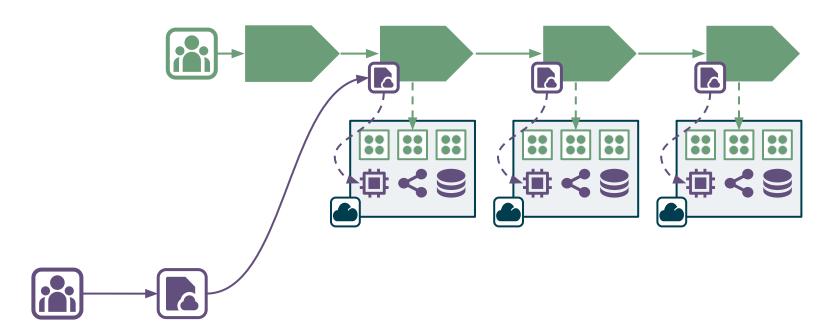


### Developers writing all the low-level infrastructure code is not self-service



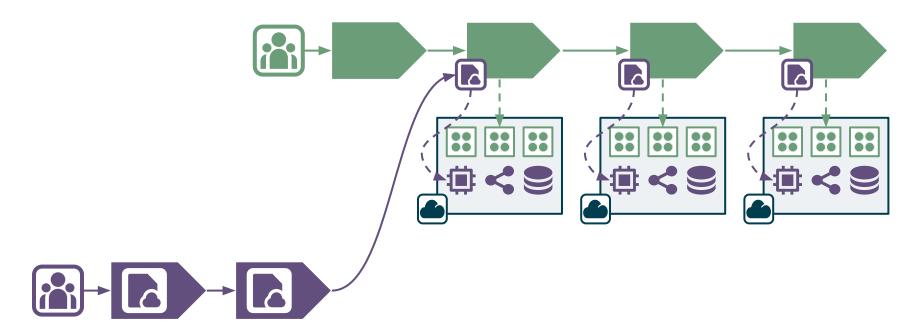


## Deploy infrastructure code together with applications?





## Deploy infrastructure components together with applications!

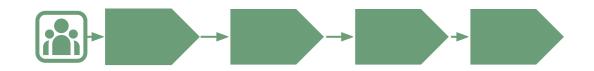




## Infrastructure component delivery model



Engineers build a deployable infrastructure component

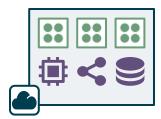


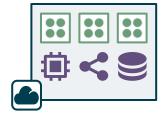
Pipelines validate quality and compliance of the infrastructure component



Versioned builds of the component are published to an artifact repository







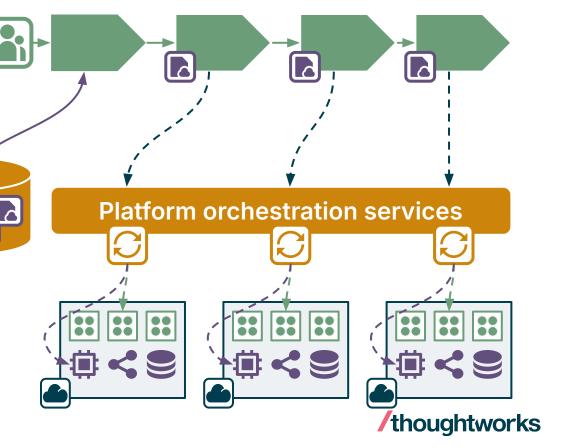


Software teams specify the infrastructure their applications require

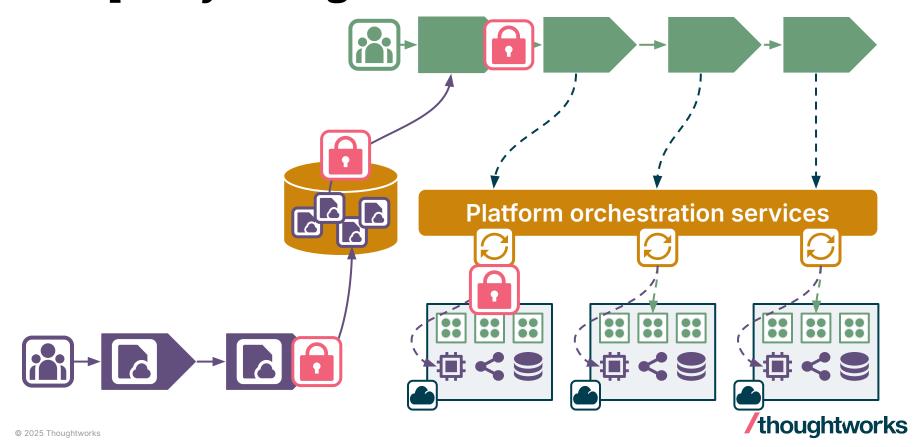
Software teams promote application and infra builds across the path to production

Builds are pulled and deployed to environments





### Multiple layers of governance



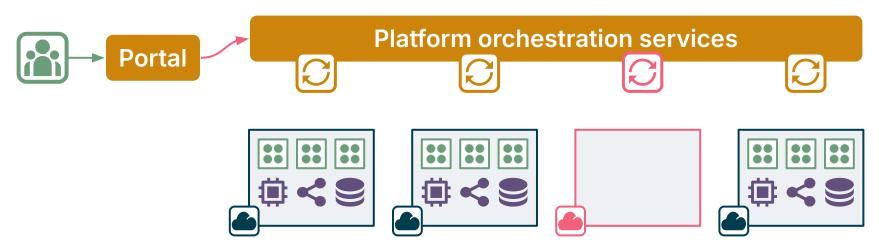
### Composable environments





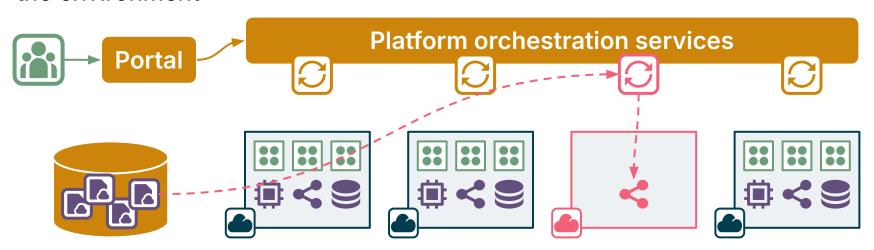


Environment owner configures the environment



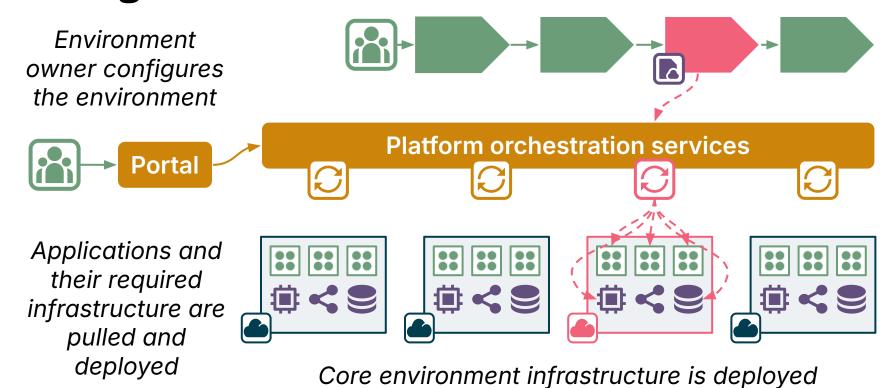


Environment owner configures the environment



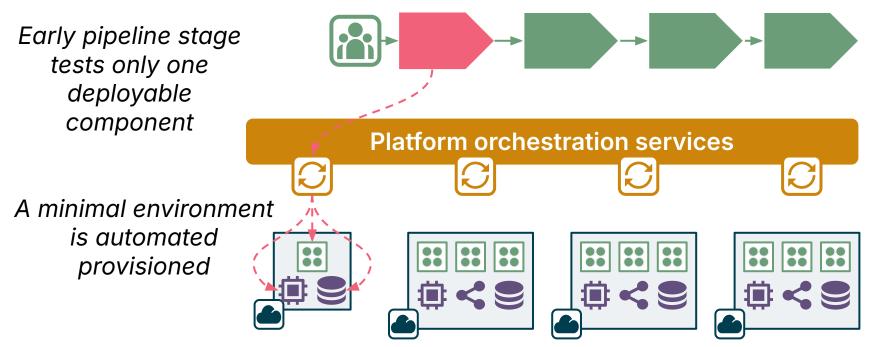
Core environment infrastructure is deployed







### Ephemeral and "just enough" environments

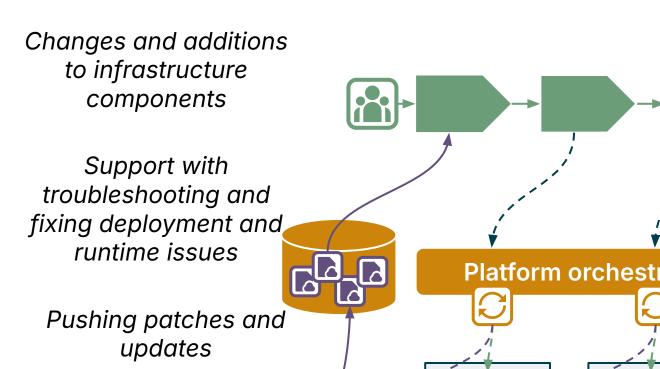


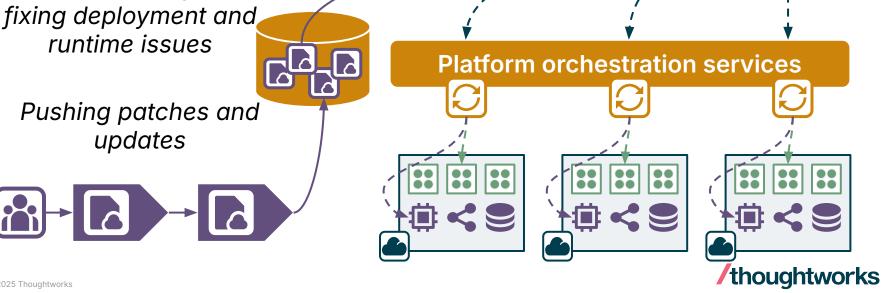
The application and minimum required infrastructure is deployed

The environment is destroyed when it's no longer needed /thoughtworks

## Collaboration between teams is still essential







### In summary



## Give software teams the infrastructure they need, when they need it

Infrastructure teams focus on building reliable, configurable, deployable infrastructure components

Platform orchestration services enable software teams to create, configure, change, and troubleshoot the infrastructure their applications need

Governance is embedded in the process for building, delivering, and deploying infrastructure components



### Thanks!



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